CITY OF CRANBROOK
2010
ANNUAL REPORT

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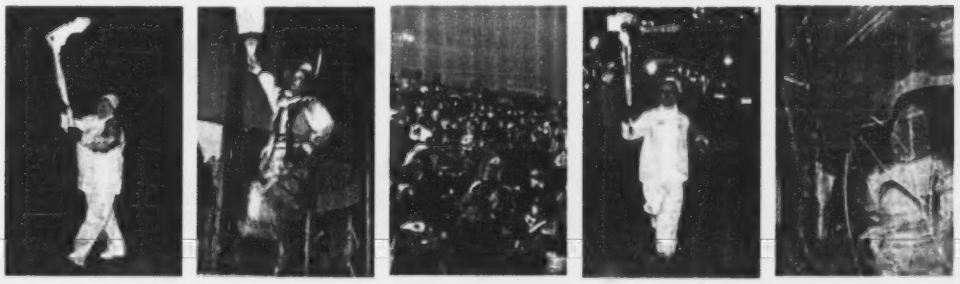


DECLARATION AND IDENTIFICATION OF DISQUALIFIED COUNCIL MEMBERS
In accordance with Section 98(2)(e) of the *Community Charter*, there were no declarations of disqualification made under Section 111 of the *Community Charter* in the year 2010.

A Message From The Mayor

MOUNTAINS OF OPPORTUNITY
CRANBROOK

On behalf of City Council, the Corporation of the City of Cranbrook and the citizens of Cranbrook, I am pleased to present our 2010 Annual Report.

The year 2010 was an important year in the history of our community. We began infrastructure upgrades to our wastewater system; started a broadband project and completed upgrades to the Memorial Arena, all of which are important projects to the citizens of our community. These projects and others were possible due to our strong partnership with the provincial and federal governments; partnerships that will continue to grow over the next few years.

As well, 2010 saw the continued growth of our relationship and partnerships with the Ktunaxa Nation and St. Mary's Indian Band. We signed an MOU with the St. Mary's Band that will guide our government-to-government relations, and we undertook a joint land use management planning process for lands adjacent to the Canadian Rockies International Airport.

The City's economic development plan is starting to take shape with new projects such as the joint partnership for bioenergy opportunities moving into the final stages of development, as well as our broadband project nearing completion, which will assist in attracting new communications and technology business into Cranbrook.

This year also saw our continued attention to the core issues of our community, which is replacing and upgrading our road, water and sewage systems in a sustainable and affordable manner.

I want to acknowledge and thank our staff for their dedication and work over the past year and I look forward to another successful year in Cranbrook.

Thank you.

Scott Manjak

Mayor Scott Manjak

From Left to Right: Councillor Diana J. Scott, Councillor Liz Schatschneider, Councillor Jim Wavrecan, Mayor Scott Manjak, Councillor Denise Pallesen, Councillor Bob Whetham, Councillor Angus Davis

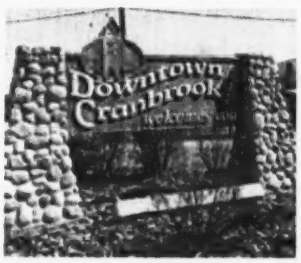
City of Cranbrook Mission Statement

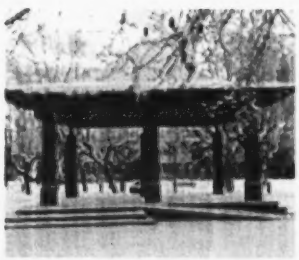
The Council and Staff are committed to the continuing development of the City of Cranbrook as a successful and progressive community, and to preserving, and further enhancing the high quality of life enjoyed by the Citizens. Council will be responsive to concerns and provide an informed and committed leadership. A competent, skilled staff of high integrity will use available resources as efficiently as possible, providing high quality services to meet the needs and address the concerns of residents and employers. Council and Staff will work cooperatively with the Citizens of the City of Cranbrook, organizations within the community, other municipalities and other levels of government in order to achieve the maximum benefit for the community.

2020 Vision Statement

MOUNTAINS OF OPPORTUNITY
CRANBROOK

In the Year 2020, the dynamic City of Cranbrook
proudly welcomes the world to Southeastern British Columbia,
the Kootenay region and the Canadian Rockies.
As the major transportation hub,
national and international visitors travel to Cranbrook
to access the region's world class recreation facilities,
utilize Southern British Columbia's finest travel
and convention amenities, and play on the region's
most outstanding tournament facilities.
Investors and entrepreneurs have consolidated the
City's financial, commercial and industrial services role.
Residents enjoy an enviable lifestyle within a safe urban
environment that provides a wealth of opportunity for
individual wellness, education and prosperity.
A rich cultural fabric complements a visually attractive urban
form set in a spectacular mountain environment.
Cranbrook has assumed a strong, progressive leadership role
within British Columbia based on sound fiscal management,
smart growth development, and wise asset reinvestment.



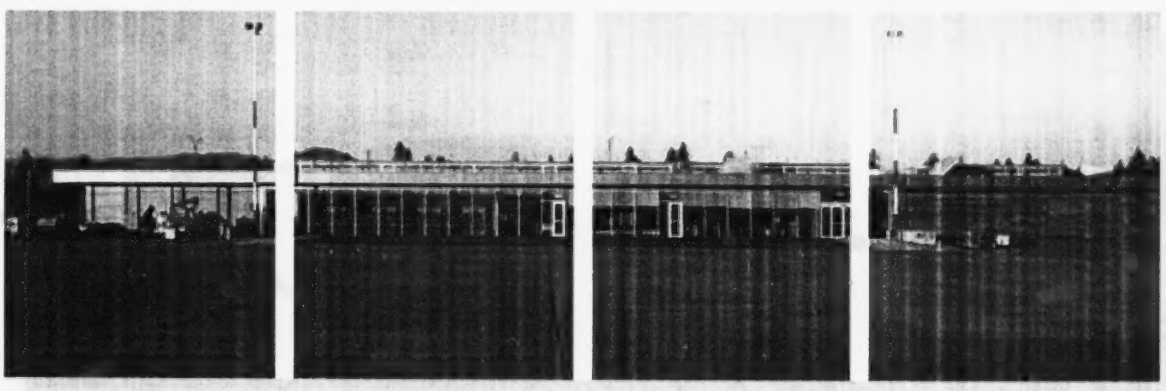


Canadian Rockies International Airport

The Airport's vision is to provide affordable and competitive travel options to an increased domestic and international market through an expanded airport, while continuing to contribute to the economic growth and diversification of the region; to serve the region by becoming the airport of choice; and to provide the City of Cranbrook with a safe, friendly, clean, efficient and profitable airport with a local Sense of Place.

Cranbrook Airport Services Ltd. (CASL) is a subsidiary of Vancouver Airport Services Ltd. (YVRAS). CASL has managed the airport on behalf of the Corporation of the City of Cranbrook since 1997. The Airport Management Agreement provides for the management and staffing of the airport including Commercial Lease Management, Financial Management, Administrative Support, Airport Operations, Airport Maintenance and Airport Marketing and Public Relations. All capital funding is approved by the City of Cranbrook and funded through the Airport Operating Fund and/or the Transport Canada ACAP Program. Staff positions include Managing Director, Superintendent Airport Operations, Financial Administrator, three Airport Technicians and one part-time Administrative Assistant.

2010 brought the implementation of six strategic objectives: Enhanced Safety Management, Air Service Growth, Maximize Revenue Opportunities, Enhanced Customer Satisfaction/Sense of Place, Financial Stability and Airport Development and Growth. Actions to enhance safety included validation from Transport Canada on having successfully implemented phase II of the Airport Safety Management System and three airside safety upgrade applications, including a full runway and taxiway overlay, being approved through the Airports Capital Assistance Program (ACAP). An Air Service Development Marketing Plan was completed and the Airport achieved a 30% seat capacity increase in 2010, resulting from up-gauge of aircraft from Air Canada Jazz and Pacific Coastal as well as a frequency increase to Vancouver. In order to align with industry standard lease rates, amendments were made where applicable to reflect the 'Godfrey Lease Rate Study' while advertising revenues were increased by 20% by filling all available ad spaces. To improve customer satisfaction; washrooms were updated, a new 'green' airport cleaning and recycling program was implemented while the Glo café acquired a liquor license. Providing a strong sense of place and an improved sense of community, 2010 witnessed the installation of the 'Reconciliation Sculpture' which has quickly become the iconic landmark of the Airport. In setting the stage for future commercial development and creation of economic opportunities, an Airport Industrial Land Use Plan was completed. The airport continued to be served by Air Canada Jazz, Central Mountain Air and Pacific Coastal Airlines, while the addition of Integra Air will see a new airline to the Canadian Rockies International Airport striving to initiate service in 2011.



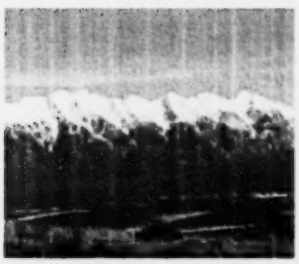
CANADIAN ROCKIES
INTERNATIONAL AIRPORT
CRANBROOK, BRITISH COLUMBIA

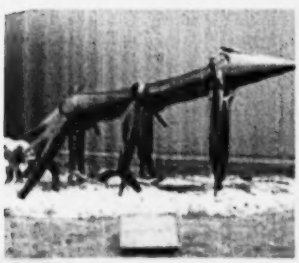
Airport
Major Initiatives (2011):

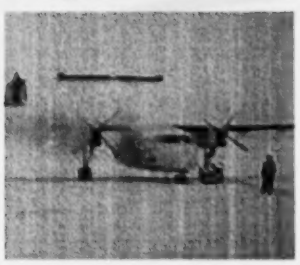
- Capital Plan to include:
  - Runway and taxiway asphalt overlay
  - Installation of Flight Information Displays
  - Washroom upgrade stage 2 (replace stall partitions)
  - Purchase of a chemical spreader
  - Purchase of a Bobcat
  - Replace the Fire Pump Controller
  - Replacement of the North Ground Power Unit
  - Purchase pickup truck to replace Truck 21
  - Installation of infrastructure to create new advertising spaces

Airport
Major Initiatives (2012):

- Capital Plan to include:
  - Replacement of the lighting control panel
  - Replacement of constant current regulators
  - Replace Truck 20
  - Replace Plow Truck
  - Purchase of ¾ multi-purpose bucket







Corporate Services Department

The Corporate Services department provides overall corporate administrative functions including support to Mayor and Council, fulfillment of statutory requirements, records management, coordination of contracts/agreements and property dispositions. Corporate Services is also responsible for planning for overall community development and the use of public transit.

Corporate Services staff oversees and maintains corporate records and communications while also providing support to the Mayor, Council and its committees. Community planning, policy and research, public transit and City land sales, leases and agreements also fall under the responsibility of Corporate Services, along with bylaw enforcement and business licensing.

Positions within Corporate Services include: the Director of Corporate Services, Municipal Clerk, Communications Officer, Community Planners (one permanent position and one temporary position), Policy Analyst, Bylaw Enforcement and Licensing, Parking Meter Attendant, Executive Assistant to the Mayor, Executive Assistant to the Chief Administrative Officer and an Administrative Assistant.

In 2010, Corporate Services coordinated the by-election of a School Trustee for School District No. 5 (Southeast Kootenay).

Several significant planning initiatives were undertaken in 2010 including:

- Initiation of an Integrated Community Sustainability Plan (ICSP)for Cranbrook – "Cranbrook Connected" involving considerable public consultation and conducted under the direction of a special Steering Committee appointed by Council. Corporate Services staff provided support to the Steering Committee in this project
- Coordination of the BC Seniors Housing project being developed in Baker Park including special Comprehensive Development zoning to enable combined housing while maintaining public access to park space
- Completion of additional environmental initiatives including amendments to the Zoning Bylaw, Building Bylaw and Official Community Plan relating to:
  - Green energy (solar heating, power generation, geothermal)
  - Climate Action Charter to meet requirements of Bill 27
- Assistance in coordinating development interests of the Wildstone neighbourhood project by convening land owners and financiers to seek common ground and identify future requirements to move forward
- Provided day-to-day planning and development services and administered development approval processes through Council

Corporate Services coordinated the purchase of land for future construction of a new Fire Hall in the City's industrial area.

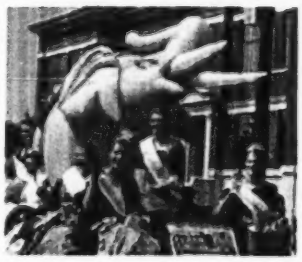
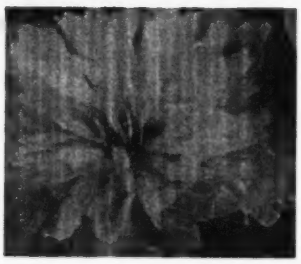
Review of City bylaws continued in 2010 with the assistance of Corporate Services. New bylaws and amendment of existing bylaws included the Council Procedure Bylaw; Heritage Bylaw; Streets and Traffic Bylaw (RVs, unattached trailers and truck route); Subdivision Bylaw; Leisure Services Fees and Charges Bylaw; Fire Services Bylaw; and Cemetery Bylaw. Work was undertaken to prepare a new Erosion and Sediment Control Bylaw.

The City was successful in receiving approval of grants from senior levels of government with the assistance of Corporate Services including those relating to the Spray Irrigation Effluent Treatment system and Fibre Optics project.

Corporate administrative functions were performed on an on-going basis including records management as well as support to Council and its Committees.

Corporate Services
Major Initiatives (2011):

- General Local Election in 2011
- Planning
  - Complete recruitment for vacant Senior Planner position
  - Complete the Integrated Community Sustainability Plan and assist in next steps
  - Prepare Zoning Bylaw Consolidation for adoption as new Zoning Bylaw
  - Prepare amendments to the Official Community Plan (OCP) and Zoning Bylaw relating to Secondary Suites
  - Initiate neighbourhood planning process for Slaterville
  - Prepare amendment of the Official Community Plan (OCP) for lands incorporated into the City in 2007 to present
  - Prepare amendment of the Official Community Plan (OCP) for the re-use of public lands (e.g. former school sites)
- Policy and Research
  - Bylaw Updates - Priority
    - Development Cost Charge Bylaw
    - Municipal Ticketing Information System Bylaw
    - Building Bylaw
    - Airport Parking and Business Control Bylaw
    - Frontage Tax Bylaws
  - Bylaw Updates - Other
    - Emergency Program Bylaw
    - Fees and Charges Bylaw
    - Parks and Recreation Bylaw
    - Reserve Bylaws
    - Streets and Traffic Bylaw
    - Waste Collection and Disposal Bylaw
    - Waterworks Bylaw
- Work with BC Transit in review of transit system – on-going
- Records Management
  - ongoing implementation and coordination with other City departments and introduction of management of electronic files.

Corporate Services
Major Initiatives (2012):

It is anticipated that there will be a carryover of some of the major initiatives of 2011 into 2012 as well as the addition of new projects and priorities as they are identified through the course of 2011.

A new major initiative planned for 2013 will be a review of the City's Official Community Plan (OCP). Upon completion of a new OCP, an overall review of the City's Zoning Bylaw should be initiated.

Engineering Services Department

Engineering Services Department provides capital planning for, and management of, all City owned linear infrastructure assets including design and contract management of linear infrastructure improvements and expansion. The department maintains record information for reference purposes and maintains current comprehensive information on infrastructure asset condition. The City GIS systems are continually updated and maintained by the department for use and reference by all departments. Building inspection services are provided by the department and are legislated under the BC Building Code. The department administers sales of interment lots and associated records of interments in City cemeteries. All new land developments within the City are managed and administered through the Department as the Approving Authority including development cost charges. The department provides traffic engineering services and provides general engineering advice to Council, City Administration and the public.

The overall management of Engineering Services Department is provided by the Director of Engineering Services/City Engineer. The department's service responsibilities are provided by a total staff of seven: City Engineer, Deputy City Engineer/Approving Officer, Administrative Assistant, Project Manager, GIS Coordinator, Building Inspector and the Development Clerk.

The Deputy City Engineer is primarily responsible for approving and administering all new land development within the City. The Project Manager has primary responsibility for design and construction/contract management of capital work as well as for inspection compliance related to construction of future City infrastructure assets within new land developments. This position also advises the Cranbrook in Motion Committee on street and traffic operations on an as-requested basis. The GIS Coordinator is responsible for development and maintenance of the City GIS systems. This position also develops GIS application policy and training needs to ensure City staff are proficient in the use of GIS systems. The Building Inspector, assisted by the Development Clerk, processes, reviews and issues building permits for all buildings and structures constructed or altered within the City. This ensures the construction or alterations provides for the safety of the public by meeting standards as set out in the BC and National Building Codes and the related guidelines. The Building Inspector also reviews applications for, and issues permits for, all new or altered signs within the City, ensuring compliance with City Bylaw requirements. The department's day-to-day administration, records management functions and reception duties are provided by the Administrative Assistant. This position also maintains records of the City cemeteries interment plots and administers the sales of plots on a demand basis.

2010 Accomplishments

Tenders were prepared, advertised and awarded for all the major components of the Wastewater Treatment and Disposal Improvement project with substantial progress being made on the construction of this important undertaking. There were 16 different tenders as part of this large project. Substantial completion and commissioning of the work is to take place in 2011.

The Capital Roads program successfully completed the reconstruction of Industrial Road "G" at Moir Park; reconstruction of 3rd Street North; reconstruction of 11th Street South; reconstruction of 7th Street South by Amy Woodlands school which included the installation of a new water line due to the deteriorated condition of the existing water line; repaving of Kootenay Street at Victoria Avenue; repaving of 14th Avenue from 2nd Street South to 10th Street South; repaving of 9th Street South; repaving of 10th Street South; Cobham Avenue storm sewer improvement; repaving of 4th Street South and related storm sewer improvements and the replacement of curb, gutter and sidewalk along Highway 3/Van

Horne Street in conjunction with the Ministry of Transportation and Infrastructure's repaving project; complete paving of the Railway Museum parking lot.

Complete replacement of water mains on 27A Avenue South, 29th Avenue South and 3rd Street South in the Pinecrest area. This included new waterline, hydrants, valves etc. and the removal of significant amounts of unsuitable soil material under the roadways.

The major construction work on the Rails to Trails project was completed in 2010 with the grand opening taking place in the fall.

A total of 273 building permits were issued with a value of $6,013,790.00.

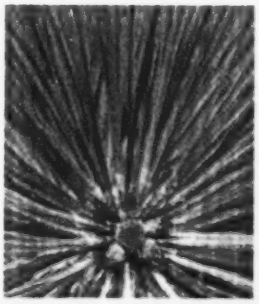
There were 11 subdivision applications in 2010.

The department moved forward with the development of GIS and has created numerous maps; data base reconciliation and infrastructure inventory. Many new programs have been instituted with ongoing development of these.

The Engineering Department also worked on the on-going Asset Management program, Water Loss Control program, Fibre Optic Installation program, Memorial Arena parking lot improvements, Sani-dump paving, Erosion and Sediment Control Bylaw, Engineering Consultant Services Qualification.

Engineering Services
Major Initiatives (2011):

- Continue to build out asset databases to include cost information, asset life expectancies, condition etc.
- Continue to build a robust priorities based capital planning model to develop most cost effective capital rehabilitation strategies to reduce infrastructure gap (deficiency backlogs) based on Council set levels of service objectives.
- Fully Implement and integrate the "City Works" program with the Public Works Department.
- Assist with implementation of comprehensive Water Smart program in City to encompass water system leak detection and control through the Water Loss Control Program; reduce sanitary sewer I&I flows, enhance public education and support for water conservation needs as well as benefits in short and longer term including universal metering.
- Manage and control $14.5 M wastewater improvement capital project to achieve substantial completion of projects works by October 31, 2011.



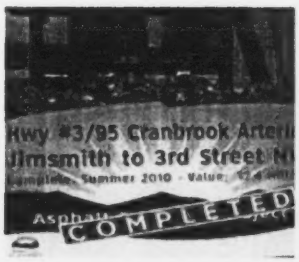
Engineering Services Department (Continued)

Continued
Engineering Services
Major Initiatives (2011):

- Manage and implement 2011 Capital Road Infrastructure Program (design, prepare contract document, tender and construct rehabilitation of approximately 3 km of roads and 2 km of water main replacement.
- Develop succession plans for Engineering Services staff (City Engineer, Deputy City Engineer and Administrative Assistant).
- Hire a Deputy City Engineer/Approving Officer.
- Continue to build on the GIS system and develop a corporation-wide asset that can be accessed and used by all.

Engineering Services
Major Initiatives (2012):

- Complete functional and sustainable asset management capability for linear infrastructure assets
- Complete development of GIS system within City
- Continue succession planning
- Complete robust self administered in-house integrated capital planning model/tool to enhance City capital planning ability
- Commission wastewater improvements
- Enhance control of new land development compliance with City bylaws and reduced carbon footprint objectives as outlined in OCP and ICSP and evolving Provincial policies.



Finance and Computer Services Department

CRANBROOK
FINANCE

The Finance Department administers the public financial resources of the City. The primary function of the Finance Department is to provide financial management information to City Council, staff and the public. Department personnel process daily financial and accounting transactions, implement and monitor internal control procedures, order goods and services and tender major projects.

According to the *British Columbia Community Charter,* the City is required to adopt a Five Year Financial Plan annually. This long-term approach to financial planning allows Council and the community to consider the impact that current decisions will have on future financial matters. The Plan is updated each spring, prior to setting the tax rates, to reflect any changes that have occurred since the last Plan was adopted. In 2010, the department prepared the Five Year Financial Plan for Council's consideration, prepared six month interim management reports and budget analysis, as well as the annual financial reports.

Finance Department manages the Human Resources function for the Corporation including recruitment, compensation policies and practices, payroll, administration of collective agreements, educational and training programs, employee benefits, and ensures a safe and healthy workplace through safety and wellness programs.

In any given year, $10 to $20 million will be spent on a variety of capital acquisitions and projects and the repair and maintenance of our infrastructure. The Purchasing Division is responsible for acquiring goods and services and managing the disposal of surplus material in a responsible, professional and cost-effective manner.

Our IT division is committed to providing a computing environment that supports the decision making process and facilitates the use of information by staff and residents of Cranbrook.

Positions within the Finance and Computer Services Department include: Director of Finance and Computer Services, Deputy Director of Finance and Computer Services, Financial Services Manager, Financial Analyst, Tax & Accounts Receivable Clerk, Accounts Payable/Cashier, Finance Secretary, Clerk/ Cashier, Receptionist, Human Resources Manager, Accounting/Payroll Clerk, Information Systems Manager, Systems Administrator and Computer Support Specialist (Help Desk).

2010 Major Accomplishments:

- Prepared City financial surplus policy that establishes surplus limits and provides guidelines for Council as to the use of surplus funds.
- Refinanced with the Bank of Montreal, the Pacific & Western mortgage on the Recreation Complex, reducing the interest rate from 7.24% to 4.48%. Annual debt servicing commencing in 2011 is reduced by $172,990.
- In November 2010, the City's insurers conducted a risk control visit. Recommendations were made to assist in the recognition and control of loss exposures relating to the General Liability and Property Insurance coverage. The City has acted upon these recommendations and made adjustments where necessary.
- The City of Cranbrook, along with the Province of BC and the UBCM, has signed the *Climate Action Charter* pledging to achieve the following goals:
  a) be carbon neutral in operations by 2012;
  b) measure and report on our community greenhouse gas emission profile; and,
  c) work to create a more energy efficient community.

  By signing on to the Agreement and fulfilling the reporting requirements, the City is eligible for the Climate Action Revenue Incentive Program grant.
- Provided assistance to other departments on significant large capital projects (accounting, purchasing, securing grant funding and borrowing).
- Implementation and delivery of employee assistance program (JEMA).

Finance and Computer Services Department (continued)

Develop and Implement a Targeted Long-Term Human Resources Plan

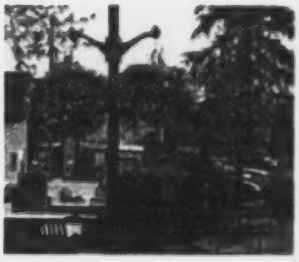
- Continued development of Personnel Plan requirements
- Review and plan a city-wide Corporate Training Program
- Complete research for new Payroll and Human Resources Information System (HRIS)
- Began professional development re: corporate-wide Performance Management Program
- Implementation and delivery of employee assistance program (JEMA)

Collective Agreements

- Negotiated a new CUPE (2090) Agreement
- Begin to negotiate new IAFF (1253) Agreement

Continuous Updating of Information Technology

- Initiated research on telephone system and initiated RFP
- Replaced Main Login and municipal accounting (MAIS) servers
- Installed and configured new GIS servers for Engineering. IT training from ESRI initiated for support of GIS infrastructure. Tangible Capital Asset Reporting (Section PS 3150)
- Initiated corporate-wide IT planning meetings with all Department Heads. The outcome of these meetings is to produce a clear road map for IT service delivery over the next 3 years
- Worked with the Fire department on IT and communication needs for new Fire Hall
- Assisted with the Fibre Optic Broadband project in relation to IT requirements
- Made preparations to host the City's Website (move from Nelson hosting facility)
- Updated the Fire department reporting program in preparation for shared workspace/GIS implementation in June 2011
- Installed new server and workstations for the Airport
- HST implementation
- Various other projects for on-line ticket sales, GIS/FDM implementations, FTP server, etc.



Finance & Computer Services
Major Initiatives (2011):

- Develop city-wide employee training plan that is responsive to City needs and contributes to the development and growth of City employees.
- Implementation and training of new Payroll and Human Resources Information System by the end of the year.
- Enter into collective agreement bargaining and negotiations with IAFF 1253.
- In cooperation with CUPE and IAFF, design a new employee benefit package that allows the employees to pick benefits and level of services where the cost is shared between the employee and employer.
- Implement a city-wide training program that gives all City staff an opportunity to develop their skills and enhance themselves.
- Review cash handling procedures with Transit/ parking meters commencing in March 2011. Since the cash boxes are more secure, this will enable the City to implement more control in these procedures.
- Negotiate new long-term Lease Agreement with the Province in regard to the second floor of the Library Building.
- Continue with corporate-wide IT planning meetings and produce 3 year plan for IT services.
- When Fibre Optic Network is installed and lit up (June 2011), complete telephone switch replacement; connect Engineering, Public Works, Rec Plex, Memorial Arena and the Fire Hall to the new network. This will provide the bandwidth we now require to support GIS implementation, complete on-line ticket sales and increase general network performance to our remote sites.
- Complete FDM/GIS and FDM shared workspace implementation (after June 2011).
- Assist with the installation and implementation of new payroll system.
- Replace and update IT hardware and software to ensure the City has the "IT tools" required to function in a computer environment.
- Examine project management review process with the assistance of consultants.
- Develop database of templates: contracts, bidding documents.
- Review the merits of bi-monthly utility bills and consider annual utility bill as an option.
- Review and update the City's frontage tax bylaw and consider frontage tax options.

Examine Purchasing Policy to:

- Identify and reduce areas of risk.
- Identify opportunities for streamlining.

Finance and Computer Services
Major Initiatives (2012):

- Continued development and implementation of corporate-wide Performance Management Program.
- Negotiate new CUPE (2090) Agreement.
- Define parameters and reporting process using new payroll and HRIS system.
- Coordinate Finance's Tangible Capital Asset module with Engineering's Asset Management system.
- Review and update Reserve Funds bylaw.
- Prepare policy addressing grants to organizations.
- Continue to "fine-tune" the 3 year IT plan as required.
- Start planning for Records Management and paperless agenda systems for Corporate Services.
- Replace and update IT hardware and software to ensure the City has the "IT tools" required to function in a computer environment.
- Implement project management review process.

Fire and Emergency Services Department

Cranbrook Fire & Emergency Services mission is to provide efficient, professional emergency response and prevention services to our community. Further, we strive to build and maintain a positive work environment and support personal and team initiative in service delivery.

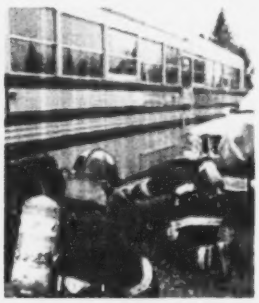
Cranbrook Fire & Emergency Services provides emergency service to approximately 24,000 residents within the City of Cranbrook and contract service areas within the Regional District of East Kootenay. We are a composite department consisting of 23 career and 10 auxiliary members. The organization consists of the Director, Deputy Director, Secretary, 4 Lieutenants, Training Coordinator, Fire Prevention Coordinator and 16 fire fighters.

In order to provide quality, professional services, Cranbrook Fire & Emergency Services has adopted high level training and program delivery standards. Staff are certified and trained for all programs to National Fire Protection Association Standards or Industry Best Practices, which involves approximately 315 training hours per member per year. Comprehensive training is essential to ensure WorkSafe BC compliance, maintaining insurance industry (Fire Underwriter's Survey) recommendations and maintaining skill competency to safely and effectively provide the following core services:

- Provide fire suppression and first responder service (approximately 1,300 calls annually)
- Provide vehicle extrication.
- Conduct fire safety inspection on all public buildings within the City of Cranbrook (approximately 1,200 inspections annually).
- Provide call forward services for 9-1-1 fire and emergency services for 15 Kootenay communities.
- Provide dispatch and working alone monitoring services for Cranbrook Public Works.
- Provide Operations Level Hazmat response within our emergency response area.
- Provide fire safety public education programs within the community.
- Responsible for the management of the City of Cranbrook's Emergency Program.
- Responsible for enforcement of the Fire Services Act of B.C. Fire Code Regulation.
- Responsible for fire investigations involving fires within the City of Cranbrook.
- Provide confined space rescue.

Cranbrook Fire & Emergency Services completed the following Major Initiatives in 2010:

- Commenced construction of new fire hall.
- Developed RDEK Strategic Fire Hydrant Location Program.
- Upgraded Hazmat certification level from operational to technician level.
- Implemented Ice & Water Rescue Program.
- Implemented new Fire & Emergency Services Bylaw.
- Developed high risk property preplans.
- Continued wildfire fuel reduction operational programs.



CRANBROOK
FIRE SERVICES

Fire and Emergency Services
Major Initiatives (2011):

- Complete construction of new fire hall.
- Complete major upgrade of Fire Department Computerized Management System (FDM).
- Develop rural interface fire preplans.
- Purchase replacement fire engine to ensure compliance with Fire Underwriter's Survey requirements.
- Develop fire training ground plan.
- Implement full emergency dispatch service for 15 Kootenay communities.
- Develop electronic evacuation plan.
- Relocate operations from old fire station to new fire station.
- Develop risk reduction/management program.
- Continue wildfire fuel reduction operational programs in the Cranbrook Watershed.

Cranbrook Public Library

The Cranbrook Public Library strives to connect people to information and ideas, promote literacy, and support lifelong learning through the provision of superior library services.

The Cranbrook Public Library provides free access to core library services to residents of the City of Cranbrook and RDEK Area C. Services include: circulation of books, magazines, cassette, CD and downloadable audio books, eBooks, videocassettes and DVDs, and music CDs; public computers with access to the Internet and common office applications, and wireless Internet access; ongoing programming for children and occasional programming for other target audiences; access to specialized subscription databases; information services; delivery of material to homebound patrons. The Library is governed by a Council-appointed Library Board. The Library has 15 staff members, including the Chief Librarian, Children's and Youth Librarian (Deputy Librarian), technical services staff, circulation staff and page staff. There are 7 full-time and 8 part-time employees.

The major objectives completed in 2010 were: to build a permanent magazine exchange and sitting area in the entrance to the library; to create a plan to strengthen and diversify the type of programs offered by the library; to replace the glass doors on the hallway display case; to investigate erecting a sound barrier between the top of the horseshoe and ceiling in the children's library (it was determined a sound barrier was not necessary). Cost information for the objectives to install magnetic door openers on the interior entrance doors and to replace the opening mechanisms on the exterior doors to meet the high usage demands placed upon them were forwarded to the City for consideration in the 2011 budget process.

The objectives for 2011 and 2012 come from the Library's 2008 to 2012 Strategic Plan, which can be found online at http://www.cranbrookpubliclibrary.ca/library/policies/.

Cranbrook Public Library
Major Initiatives (2011):

- Develop a comprehensive marketing strategy to create a recognizable Cranbrook Public Library brand for all material produced by the library.
- Conduct a comparative study on collections spending in other British Columbia public libraries to help determine allocation levels for the Library's budget.
- Review material beginning at 11 years past the original publication date to assess currency, relevance and popularity of the collections.
- Ensure that 70% of the collection is published within the past 10 years for currency and accuracy of information.

Cranbrook Public Library
Major Initiatives (2012):

- Renovate the public washroom facilities.
- Focus on increasing the amount of material available in the audio-visual collections to represent 15% of the collections budget.
- Continue to develop the homebound service and increase active use by 50% over 2007 levels.
- Engage a consultant to develop the next Cranbrook Public Library Strategic Plan.

Public Works Department

CRANBROOK
PUBLIC WORKS

Public Works crews keep the City moving. Taking care of approximately 138 km of paved roads and about 43 km of unpaved lanes and streets, the crews clear snow, sand, repair and clean our streets. The crews take care of public parking lots, sidewalks and pedestrian pathways; roadway and surface drainage channels, structures and storm sewers. To ensure traffic moves safely Public Works maintains traffic and pedestrian signals, street lighting, regulatory and information signage.

Approximately 6900 water services are maintained to residences across the City as well as 175 business, and 5 industrial services. In 2009, 975,817,900 imperial gallons (4.4 billion litres) of potable water were delivered to clients. Public Works crews maintain, repair and replace the in-ground pipes delivering this essential service; monitor the quality of the water collected at two separate surface watersheds, maintain a diversion structure, surface water reservoir, disinfection facilities and feed lines. Instrumentation installed in the Gold Creek and Joseph Creek watersheds and at a diversion structure south of the City's Phillips Reservoir provides continuous on-line monitoring of surface water quality and flows from these valuable water sources. The equipment also monitors the apportionment of surface waters directed into the reservoir and into Joseph Creek that flows through Cranbrook. The monitoring equipment measures conductivity, turbidity and temperature from each of the two watersheds and records flow from the Gold Creek pipeline. Crews completed 85 major repairs to water and sewer services in 2009.

Public Works also keep the City clean and attractive. Crews collect residential solid waste and trash from public areas, are responsible for the maintenance and operation of the City's wastewater collection and treatment systems as well as effluent transfer to the Spray Irrigation site.

In our parks and open spaces Public Works personnel maintain playfields, playgrounds, boulevards, creeks and natural areas, trees, shrubs and gardens, the cemeteries, mausoleum and public structures including water parks, shelters and public toilets. Our crews work closely with community groups involved in the planting of trees, shrubs and flowers throughout Cranbrook by providing personnel and equipment to both develop new planting sites and maintain existing sites.

City Hall, our Arenas, the Public Works yard, Fire Stations and numerous small public buildings are maintained by Public Works personnel, directly and by contract, providing janitorial services, security, heat/ventilation/air conditioning services, carpentry, electrical, plumbing, painting, roofing, flooring, lighting and glazing.

To keep all of these services on the move our crews maintain, service and repair the City's fleet of vehicles and apparatus.

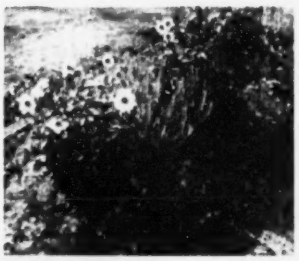
The Director of Public Works is responsible for the overall operation of the department as well as the day to day operation of the utilities function. The Public Works Manager looks after the roads, sidewalks, parks, cemeteries, and the collection of residential solid waste. The Trades Manager oversees the building and fleet operation and is responsible for traffic signals, street lights, and roadway, transit, and information signage in the community.

47 full time staff provides the hands-on delivery of service and are supported by two administrative positions. During summer, a crew of 15 students is brought on to maintain the large area of parks, playfields and green space in the community.

Public Works Department (Continued)

Public Works Department 2010 Accomplishments:

- Installation of steel 'boots' on Memorial Arena support arches, construct a new entrance to the arena, replace the siding on the east and west walls and install a new roof membrane
- Install in-ground irrigation systems at the Kinsmen Greenbelt & Quad Parks
- Construct an addition to the City's water disinfection facility at the Phillips Reservoir
- Construct a concrete building over a valve chamber at the Phillips Reservoir
- Replace roofing membranes at the Library and at the Public Works buildings
- Replace the vehicle bridge across Joseph Creek at the Baker Tourist Park
- Install instrumentation at water and sewer facilities to monitor water quality and system operation
- Construct a R/V Sani-dump near the Chamber of Commerce office
- Implement City Works complaint and work tracking software and procedures
- Support 'Trees For Life' and other tree planting programs
- Major upgrade to floral plantings in the community
- Changed colours and plants used in the hanging flower basket program
- Re-pave the intersection of King Street at Cobham Avenue
- Major asphalt patching on 14th Avenue and Industrial Road No. 2
- Renovate Fire Hall No. 1 to house new fiber optic cable installation
- Replace fall zone materials and refurbish existing Gyro Park playground equipment



Public Works
Major Initiatives (2011):

- Construct a metal roof and partial enclosure to protect wastewater screening equipment
- Safety upgrades to the tunnel at the Phillips Reservoir
- Upgrade a City Hall washroom to enable handicap access and use
- Complete building renovations at the north end of the Memorial Arena
- Field confirm transportation, utility, and parks related GIS information
- Complete exterior construction and security measures at the Diversion structure
- Replace roofing membranes on the RCMP and Balment buildings
- Install 25 low maintenance 'deep' trash receptacles
- Advertise and administer a 'Bare Root' tree program
- Plant approximately 103 new trees (funding dependant)
- Upgrade floral plantings at Rotary Park, on City Hall grounds near the Pat Casey memorial and in the vicinity of the Byng Hotel
- Electrical upgrades at Baker Tourist Park, Phillips Reservoir, and the Public Works Yard
- Complete landscaping upgrades at the entrance to Moir Park
- Continue staff training on turf management with the objective of reducing fertilizer and herbicide materials while maintaining high quality playing fields
- Initiate a program to repair or replace damaged concrete sidewalks
- Upgrade control valves and instrumentation at pressure reducing stations
- Underwater inspection of Phillips Reservoir intake structure
- Measurement phase of a multiyear program to reduce water distribution system water loss

RCMP Cranbrook Detachment

Police Services

Community police services are provided by the Royal Canadian Mounted Police through a contract with the City of Cranbrook. The municipal component of the Detachment includes 26 officers and 14 municipal employees providing a wide range of police services. This includes general duty, plain clothes serious crime section, forensic identification and crime prevention community policing. Additionally, the Detachment has the services of a First Nations policing officer, police dog, victim services and a successful Restorative Justice program. In 2010, the Detachment responded to a total of 6305 calls for service within the City of Cranbrook. In addition to responding to calls for service each year, the Detachment in consultation with the community as well as the Mayor and Council identifies priorities. In 2010, these priorities were:

Prolific Offenders

In 2009 an initiative by police to monitor compliance of court ordered conditions was implemented. In cases where it was found that person was non compliant charges were recommended. The goal was to hold people accountable to the original sentence imposed for the offence they had committed, as well as to deter committing of further offences that impact the community. This initiative is ongoing in 2010; there were 14 charges processed for breaches of court orders.

Property Crime

In an effort to provide information and education to the public, a booth was set up at the Cranbrook Home and Trade Show. Members of the Detachment were able to meet with the public as well as provide them with information on how to safe guard themselves and their property from becoming a victim of various crimes. In addition to this prevention, messages through radio, newspaper and television were provided to the community on a variety of topics such as theft from vehicles, residential break and enter and fraud.

Traffic

In 2010 the Detachment aggressively pursued impaired driving and driving while prohibited. As a result 287 drivers were removed from the roads, of which 74 were charged criminally for impaired driving, and 174 issued prohibitions ranging from 24 hours to 90 days.

Three members of Cranbrook Detachment will be recognized to become members of "ALEXA's TEAM", in memory of a 5 year old child who was killed by an impaired driver. Each of these members charged 10 or more impaired drivers in 2010.

Alcohol Drugs, Organized Crime

In September, in response to increased criminal activity around various licensed premises, dedicated enforcement was initiated throughout the downtown core on Friday and Saturday evenings. This was supported by the City of Cranbrook and owners of various licensed premises.

Drug enforcement continues to be a major challenge, with an increased number of seizures and charges laid against street level traffickers, as well as those involved at the mid level distribution.

In October of 2010 a year-long project resulted in the arrest of four persons charges with various offences including conspiracy to commit murder. This was a joint investigation between Cranbrook Detachment and the Provincial Combined Forces Special Enforcement Unit from Kelowna.

Youth

A key and noteworthy success through community and agency partnership is the CPEC strategy (Community Prevention Education Continuum). This is a community approach beginning in kindergarten through to grade 12 in which youth are provided with means and skills to make positive life choices. This has resulted in an overall drug use reduction by youth in Cranbrook. As an example, marijuana use by students in grades 10 through 12 has declined by 11.6% since 2005. This program has brought Cranbrook national attention as a model by which to reduce drug and alcohol use by youth. The

Detachment continues to deliver D.A.R.E., P.A.R.T.Y., school liaison and other interaction programs with youth in support of CPEC. In 2010 members of Cranbrook Detachment again delivered D.A.R.E. (Drug Alcohol Resistance Education)to approx 250 students, and participated in the P.A.R.T.Y. (Prevent Alcohol Related Trauma in Youth) program which was delivered to approx 500 students.

The G.R.E.A.T. (Girls Reaching for Esteem and Trust) was delivered to 119 grade nine girls throughout the year.

Community Involvement

The COPS for Kids ride came to Cranbrook again in 2010 with Constable Felicia Alston taking part as a rider. This year raised approximately $12,000, which will be for the benefit of local sick children. In 2010 Mayor Scott Manjak made a special appearance as jail and bail at the Cops for Kids fashion show, in which he raised close to $2,800. The Community Policing Officer, Constable Lisa Schlatter is a member of the Family and Community Services Committee, Safe Communities Committee and Homeless Shelter Coalition.

Auxiliary Constables, Citizens on Patrol and Restorative Justice

The community benefits from the dedication of 42 volunteers in various programs which support the Detachment to provide service to the community. In 2010 these volunteers gave over 3,500 hours of their time. This includes the five Auxiliary Constables who commenced performing preventative and patrol duties within the community in 2010. The A/Constables have assisted with special events such as Sam Steele Days, Kootenay Ice games, school presentations, and assisting member on patrol.

Members of Council Ride-Along

In 2010 several members of Council took the opportunity to accompany a member during a Friday or Saturday evening shift. This allowed them to observe response to calls for service, along with the various aspects of investigation required.

Strategic Community Investment Funds

In 2009, the Provincial Government and UBCM acknowledged that BC communities needed some financial assistance to stimulate local economies and create jobs. Thus, the Province restructured its small community grants and traffic fine revenue sharing grant transfer payments and created the Strategic Community Investment Funds.

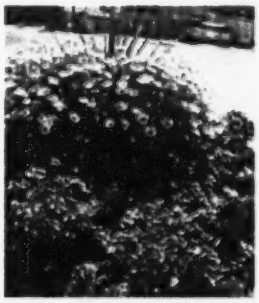
In 2009, the City received $756,289 from the Strategic Community Investment Funds. The City used $300,000 of these funds in 2009 to cover the general increase in policing costs, plus added one RCMP officer to the RCMP contract.

The balance of the 2009 Strategic Community Investment Fund of $456,289 was topped up by the 2010 contribution of $161,065, and used to retrofit five jail cells and provide closed circuit video equipment in the jail cell area, for a total estimated cost of $375,000 in 2010/2011. The balance of the funds was used to offset increases in policing costs, and to fund other Local Government services.

Senior Management Team

- Will Pearce
  Chief Administrative Officer
- Wayne Staudt, CA
  Director of Finance and Computer Services
- Roy Hales, MCIP
  Director of Corporate Services
- Jamie Hodge, P. Eng.
  Director of Engineering
- Diane Butz
  Director of Leisure Services
- Wayne Price
  Director of Fire and Emergency Services
- Joe A. McGowan, AScT
  Director of Public Works

- Solicitors
  Murdy & McAllister
  Steidl, Kambeitz
- Bank
  Bank of Montreal
- Auditors
  BDO Canada LLP
- Police
  Royal Canadian Mounted Police



MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

To the Mayor and Members of Council:

In accordance with Section 167 of the Community Charter, we are pleased to submit the 2010 consolidated financial statements for the Corporation of the City of Cranbrook, together with the report of our auditors, BDO Canada LLP.

The preparation of the consolidated financial statements is the responsibility of the City's management. The statements have been prepared by City staff in accordance with Canadian generally accepted accounting principles for governments in the Province of British Columbia. These principles are based upon recommendations of the Public Sector Accounting Board ("PSAB") of the Canadian Institute of Chartered Accountants.

Financial statements are not precise since they include certain amounts based on estimates and judgements. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the financial statements are presented fairly in all material respects.

The consolidated financial statements have been audited by BDO Canada LLP Chartered Accountants in accordance with Canadian generally accepted auditing standards on behalf of the ratepayers. The auditors' report expresses their opinion on these consolidated financial statements. The auditors have full and free access to the accounting records.

Wayne Staudt, CA
Director of Finance and Computer Services

Will Pearce
Chief Administrative Officer

April 18, 2011

Auditor's Report

BDO

Tel: 250 426 4285
Fax: 250 426 8886
www.bdo.ca

BDO Canada LLP
35 10th Avenue S
Cranbrook BC V1C 2M9 Canada

Independent Auditor's Report

To the Members of Council, Inhabitants and Ratepayers of the The Corporation of the City of Cranbrook

We have audited the accompanying financial statements of The Corporation of the City of Cranbrook, which comprise the consolidated statement of financial position as at December 31, 2010, and the consolidated statements of operations, changes in net debt, and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements of The Corporation of the City of Cranbrook for the year ended December 31, 2010 are prepared, in all material respects, in accordance with Canadian public sector accounting standards.

BDO Canada LLP

Chartered Accountants

April 18, 2011
Cranbrook, BC

BDO Canada LLP, a Canadian limited liability partnership, is a member of BDO International Limited, a UK company limited by guarantee, and forms part of the international BDO network of independent member firms.

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Consolidated Statement of Financial Position

December 31	2010	2009
Financial Assets		
Cash and funds on deposit (Note 1)	$ 25,006,450	$ 29,230,473
Accounts receivable (Note 2)	10,565,085	4,029,209
Land held for resale	-	386,254
Deposit - Municipal Finance Authority (Note 3)	984,972	701,507
	36,556,507	34,347,443
Liabilities		
Accounts payable and accrued liabilities (Note 4)	8,577,609	5,209,414
Deferred revenue (Note 5)	2,783,948	2,617,770
Development cost charges (Note 6)	1,707,464	1,944,592
Reserve - Municipal Finance Authority (Note 3)	984,972	701,507
Long-term debt (Note 7)	34,378,179	31,922,405
Capital lease obligation (Note 8)	17,017	26,618
	48,449,189	42,422,306
Net Debt	(11,892,682)	(8,074,863)
Non-Financial Assets		
Tangible capital assets (Note 9)	156,717,124	139,677,353
Inventory of supplies	170,493	192,635
	156,887,617	139,869,988
Accumulated Surplus	$ 144,994,935	$ 131,795,125

Wayne Staudt, CA
Director of Finance and Computer Services

Will Pearce
Chief Administrative Officer

The Corporation of the City of Cranbrook
Consolidated Statement of Operations

For the year ended December 31	2010 Budget	2010 Actual	2009 (restated) Actual
Revenue			
Taxation for municipal purposes (Note 12)	$ 21,184,659	$ 21,185,955	$ 20,008,393
Grants in lieu of taxes	250,000	237,396	254,069
Utility fees	5,869,903	5,884,295	5,450,889
Federal government grants	13,764,749	5,151,325	1,358,195
Provincial government grants	7,007,406	4,478,682	1,686,517
Regional and other local government grants	289,178	312,637	439,094
Sale of services and fees	6,079,999	6,408,372	6,637,072
Service, penalties, and interest charges	272,125	455,318	404,636
Contributions from developers, and others	-	842,020	2,528,501
Contributed assets	-	946,139	100,000
Development cost charges	436,700	523,232	966,361
Interest earned on investments	131,600	297,421	240,711
Other revenue	262,506	336,927	324,967
Donations	33,600	39,390	58,682
	55,582,425	47,099,108	40,458,087
Expenses (Note 13)			
General government services	5,636,306	5,017,086	4,956,868
Protective services	8,047,759	7,379,438	6,667,199
Engineering services	2,207,877	2,490,430	2,612,535
Public work services	4,452,658	4,300,919	4,298,035
Recreation complex	3,722,317	3,848,178	3,750,612
Recreation and cultural services	2,270,143	2,209,460	2,343,693
Water services	2,753,408	2,791,445	2,698,953
Sewer services	1,635,435	1,703,451	1,897,271
Solid waste services	2,094,901	2,058,883	2,009,262
Airport operations	1,926,678	2,100,008	1,869,548
	34,747,482	33,899,298	33,103,976
Annual Surplus (Note 15)	20,834,943	13,199,810	7,354,111
Accumulated Surplus, beginning of year	131,795,125	131,795,125	124,441,014
Accumulated Surplus, end of year	$ 152,630,068	$ 144,994,935	$ 131,795,125

The Corporation of the City of Cranbrook
Consolidated Statement Changes in Net Debt

For the year ended December 31	2010	2010	2009
	Budget	**Actual**	Actual
Annual Surplus	*$ 20,834,943*	**$ 13,199,810**	$ 7,354,111
Acquisition of tangible capital assets	*(28,066,254)*	**(22,056,503)**	(9,670,865)
Amortization of tangible capital assets	*4,000,000*	**5,009,857**	4,556,281
(Gain)/loss on disposal of tangible capital assets	-	**(2,589)**	10,188
Proceeds on sale of tangible capital assets	-	**9,464**	18,400
Net consumption of inventories of supplies	-	**22,142**	13,580
	(24,066,254)	**(17,017,629)**	(5,072,416)
Change in net debt for the year	*(3,231,311)*	**(3,817,819)**	2,281,695
Net debt, beginning of year	*(8,074,863)*	**(8,074,863)**	(10,356,558)
Net debt, end of year	*$(11,306,174)*	**$ (11,892,682)**	$ (8,074,863)

The Corporation of the City of Cranbrook
Consolidated Statement of Cash Flows

For the year ended December 31	2010	2009
Operating transactions		
Annual Surplus	**$ 13,199,810**	$ 7,354,111
Items not involving cash		
Contribution from developers	**(842,020)**	(2,329,822)
Contributed assets	**(946,139)**	(100,000)
Actuarial adjustment	**(133,657)**	(111,947)
Amortization	**5,009,857**	4,556,281
(Gain)/loss on sale of tangible capital asset	**(2,589)**	10,188
Changes in non-cash operating balances		
Accounts receivable	**(6,535,874)**	(1,260,036)
Land held for resale	**386,254**	(322,348)
Inventory	**22,142**	13,580
Accounts payable and accrued liabilities	**3,368,195**	(2,520,514)
Deferred revenue	**166,178**	114,289
Development cost charges	**(237,128)**	(426,429)
	13,455,029	4,977,353
Capital transactions		
Acquisition of tangible capital assets	**(20,268,347)**	(7,241,043)
Proceeds on sale of tangible capital assets	**9,464**	18,400
	(20,258,883)	(7,222,643)
Financing transactions		
Repayment of long-term debt	**(1,021,958)**	(1,008,997)
Repayment of obligations under capital lease	**(9,601)**	(2,150)
Proceeds from new debt	**3,611,390**	932,000
Proceeds from capital lease	**-**	28,768
	2,579,831	(50,379)
Net change in cash and funds on deposit	**(4,224,023)**	(2,295,669)
Cash and funds on deposit, beginning of year	**29,230,473**	31,526,142
Cash and funds on deposit, end of year	**$ 25,006,450**	$ 29,230,473
Supplementary information:		
Interest received	**$ 297,421**	$ 240,711
Interest paid	**$ 2,007,349**	$ 1,927,184

The Corporation of the City of Cranbrook
Summary of Significant Accounting Policies

December 31, 2010

Basis of Presentation

The consolidated financial statements of the Municipality are the representations of management and are prepared in accordance with Canadian generally accepted accounting principles for governments using guidelines issued by the Public Sector Accounting Board ("PSAB") of the Canadian Institute of Chartered Accountants.

Reporting Entity

The reporting entity is comprised of all organizations and enterprises accountable for the administration of their financial affairs and resources to City Council and which are owned or controlled by the City of Cranbrook.

These consolidated statements reflect the assets, liabilities, revenues, expenses, changes in net debt, and cash flows of the reporting entity. In addition to the general City of Cranbrook departments, the reporting entity includes the Cranbrook Public Library.

Funds on Deposit

Funds on deposit include temporary investments recorded at the lower of cost or market value.

Land Held for Resale

Land held for resale is stated at lower of cost and market value.

Vacation and Sick Pay

Vacation pay is charged to expense in the year it is earned. Sick leave is charged to expense when it is taken.

Development Cost Charges

Development cost charge ("DCC") levies are restricted by by-law in their use for providing funds to assist the municipality in paying the capital cost of providing, constructing, altering or expanding sewage, water, drainage and highway facilities and the revenue is deferred until the expenses are incurred. When DCC expenses are made, a corresponding amount is recorded in revenue as "Development Cost Charges."

Inventory

Inventory of supplies is stated at cost. Cost is determined on a moving average cost basis.

December 31, 2010

Tangible Capital Assets

Tangible capital assets are recorded at cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital asset including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs. Contributed tangible capital assets are recorded at fair value at the time of the donation, with a corresponding amount recorded as revenue. Amortization is recorded on a straight-line basis over the estimated life of the tangible capital asset commencing in the year following acquisition as follows:

Land	Not amortized
Land improvements	15 to 25 years
Buildings	10 to 50 years
Technology – IT	5 to 10 years
Equipment	
Furniture and equipment	10 to 15 years
Equipment under capital lease	5 years
Infrastructure	
Roads and sidewalks	10 to 75 years
Storm sewers	25 to 40 years
Parking lots	15 to 50 years
Water infrastructure	25 to 60 years
Sewer infrastructure	20 to 50 years
Airport runway	20 to 40 years
Parks	10 to 50 years
Library book collection	3 to 10 years
Construction in progress	Not amortized

Revenue Recognition

Unrestricted grants and contributions are recognized as revenue in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Restricted grants or contributions received under funding agreements which relate to a subsequent period are recognized as revenue in the period in which the resources are used for the purpose or purposes specified. Funding received before this criterion has been met, is reported as deferred revenue on the statement of financial position until the period in which the specified purpose or related expense is incurred.

Financial Instruments

The Municipality carries several financial instruments. Unless otherwise noted, it is management's opinion that the Municipality is not exposed to significant interest, currency or credit risks arising from these financial instruments. The fair values of these financial instruments approximate their carrying values, unless otherwise noted.

Budget Figures

The budget figures are from the Five Year Financial Plan Bylaw to be adopted each year. They have been reallocated and adjusted to conform to PSAB Financial Statement Presentation.

Use of Estimates

The consolidated financial statements of the Municipality have been prepared in accordance with generally accepted accounting principles in Canada. The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

1. Cash and Funds on Deposit

Included in cash and funds on deposit is a GIC in the amount of $1,708,300 (2009 - $1,708,300) with an interest rate of 4.525% per annum. Amounts included in cash and funds on deposit which have been specifically designated and set aside for internally and externally restricted purposes total $12,970,996 (2009 - $13,001,411).

2. Accounts Receivable

	2010	2009
Taxes - current	$ 1,334,496	$ 1,034,098
- arrears	554,727	405,942
Federal government	3,932,066	693,851
Province of British Columbia	2,891,022	420,131
Regional and other local governments	66,360	99,137
Other receivables	1,786,414	1,376,050
	$ 10,565,085	$ 4,029,209

December 31, 2010

3. Deposit and Reserve - Municipal Finance Authority

The Municipality issues its debt instruments through the Municipal Finance Authority. As a condition of these borrowings, a portion of the debenture proceeds are withheld by the Municipal Finance Authority as a debt reserve fund. The Municipality also executes demand notes in connection with each debenture whereby the Municipality may be required to loan certain amounts to the Municipal Finance Authority. The details of the cash deposits and demand notes at year end are as follows:

	2010	2009
Demand notes	$ 746,116	$ 505,645
Cash deposits	238,856	195,862
	$ 984,972	$ 701,507

4. Accounts Payable and Accrued Liabilities

	2010	2009
Federal government	$ 870,071	$ 991,031
Province of British Columbia	572,376	534,717
Regional and other local governments	40,133	23,725
Vacation and accrued benefits payable	732,623	703,415
Other payables	6,362,406	2,956,526
	$ 8,577,609	$ 5,209,414

5. Deferred Revenue

	2010	2009
Property taxes	$ 2,345,371	$ 2,250,659
Sewer Assistance Grant	12,900	50,445
Other	425,677	316,666
	$ 2,783,948	$ 2,617,770

December 31, 2010

6. Development Cost Charges

	2010	2009
Balance, beginning of year	$ 1,944,592	$ 2,371,021
Add:		
Interest earned	14,003	11,373
Development cost charge levies	272,101	528,559
	2,230,696	2,910,953
Deduct:		
Expenditures	523,232	966,361
Balance, end of year	$ 1,707,464	$ 1,944,592

7. Long-term Debt

	2010	2009
Mortgages		
Mortgage debt is repayable to Canada Life Assurance Company, repayable monthly in the amount of $74,721, including interest at 7.25%, maturing 2030.	$ 9,531,974	$ 9,739,646
Mortgage debt to Pacific & Western Bank of Canada was paid out during the year. Refinanced.	-	9,744,386
Demand Loan		
Debt is repayable to the Bank of Montreal, repayable monthly in the amount of $60,232 including interest at 4.48%, maturing 2020.	9,512,312	-
Debenture Debt		
Debenture debt is repayable to the British Columbia Municipal Finance Authority. Existing debentures mature in annual amounts to the year 2032 and interest is payable at rates ranging from 3.15% to 4.82% per annum.	15,333,893	12,438,373
	$ 34,378,179	$ 31,922,405

December 31, 2010

7. Long-term Debt (continued)

Future minimum principal payments and actuarial adjustments required on long-term debt for the next five years and thereafter, assuming loan is not demanded, are due as follows:

	Debenture Debt	Demand Loan	Mortgages	Total
2011	$ 757,871	$ 302,805	$ 223,002	$ 1,283,678
2012	762,944	316,653	239,463	1,319,060
2013	768,187	331,135	257,138	1,356,460
2014	773,605	346,277	276,119	1,396,001
2015	779,205	362,113	296,500	1,437,818
2016 and thereafter	11,492,081	7,853,329	8,239,752	27,585,162
	$ 15,333,893	$ 9,512,312	$ 9,531,974	$ 34,378,179

8. Capital Lease Obligation

	2010	2009
Computer equipment lease, minimum monthly payments of $945, interest rate 11.53%, expires August 2012	$ 17,017	$ 26,618

Future minimum payments under capital lease are:

Year	Amount
2011	$ 10,784
2012	8,088
	18,872
Imputed interest	(1,855)
	$ 17,017

December 31, 2010

9. Tangible Capital Assets

									2010
	Land	Land Improvements	Buildings	Technology - IT	Equipment	Infrastructure	Construction in Progress	Library Book Collection	Total
Cost, beginning of year	$ 8,173,370	$ 1,723,978	$ 44,768,829	$ 1,296,736	$ 9,404,885	$ 135,323,552	$ 1,973,336	$ 670,957	$ 203,335,643
Additions	282,976	918,891	500,716	133,484	231,884	5,728,880	14,188,426	71,246	22,056,503
Disposals	-	-	-	(139,749)	(225,532)	-	-	(77,589)	(442,870)
Reclassification of Construction in Progress	-	61,673	-	-	-	98,506	(160,179)	-	-
Cost, end of year	8,456,346	2,704,542	45,269,545	1,290,471	9,411,237	141,150,938	16,001,583	664,614	224,949,276
Accumulated amortization, beginning of year	-	730,915	11,034,408	510,410	4,826,617	46,199,867	-	356,073	63,658,291
Amortization	-	60,115	1,107,486	143,921	554,625	3,077,806	-	65,903	5,009,856
Disposals	-	-	-	(139,749)	(218,655)	-	-	(77,589)	(435,993)
Accumulated amortization, end of year	-	791,030	12,141,894	514,582	5,162,587	49,277,673	-	344,387	68,232,154
Net carrying amount, end of year	$ 8,456,346	$ 1,913,512	$ 33,127,651	$ 775,889	$ 4,248,650	$ 91,873,265	$ 16,001,583	$ 320,227	$ 156,717,123

December 31, 2010

9. Tangible Capital Assets (continued)

									2009
	Land	Improvements	Land Buildings	- IT	Technology Equipment	Infrastructure	in Progress	Construction Book Collection	Library	Total
Cost, beginning of year	$ 8,109,519	$ 1,362,827	$ 36,673,126	$ 936,715	$ 9,115,509	$ 129,616,294	$ 7,939,726	$ 656,508	$ 194,410,224
Additions	63,851	389,180	418,202	376,040	908,196	5,472,879	1,973,336	69,371	9,671,055
Disposals	-	(28,029)	(27,846)	(16,019)	(618,820)	-	-	(54,922)	(745,636)
Reclassification of Construction In Progress	-	-	7,705,347	-	-	234,379	(7,939,726)	-	-
Cost, end of year	8,173,370	1,723,978	44,768,829	1,296,736	9,404,885	135,323,552	1,973,336	670,957	203,335,643
Accumulated amortization, beginning of year	-	715,130	10,178,112	425,127	4,902,656	43,253,440	-	344,457	59,818,922
Amortization	-	43,814	884,142	101,302	514,058	2,946,427	-	66,538	4,556,281
Disposals	-	(28,029)	(27,846)	(16,019)	(590,097)	-	-	(54,922)	(716,913)
Accumulated amortization, end of year	-	730,915	11,034,408	510,410	4,826,617	46,199,867	-	356,073	63,658,290
Net carrying amount, end of year	$ 8,173,370	$ 993,063	$ 33,734,421	$ 786,326	$ 4,578,268	$ 89,123,685	$ 1,973,336	$ 314,884	$ 139,677,353

December 31, 2010

10. Credit Facility

The Municipality has a credit facility agreement with a financial institution which provides for a total commitment of $6,000,000. At December 31, 2010, the Municipality had drawn an amount of $Nil (2009 - $Nil) on this agreement.

11. Pension Liability

The Municipality and its employees contribute to the Municipal Pension Plan ("the Plan"), a jointly trusteed pension plan. The Board of Trustees, representing Plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of benefits. The pension plan is a multi-employer contributory pension plan. Basic pension benefits provided are defined. The Plan has about 163,000 active members and approximately 60,000 retired members. Active members include approximately 35,000 contributors from local governments.

Every three years an actuarial valuation is performed to assess the financial position of the Plan and the adequacy of Plan funding. The most recent valuation as at December 31, 2009 indicated an unfunded liability of $1,024 million for basic pension benefits. The next valuation will be as at December 31, 2012 with results available in 2013. The actuary does not attribute portions of the unfunded liability to individual employers. The Corporation of the City of Cranbrook paid $726,609 (2009 - $710,238) for employer contributions to the Plan in fiscal 2010.

12. Taxation for Municipal Purposes

Taxation revenue for municipal purposes is comprised of the following amounts:

	2010	2009
Total levies and special assessments	$ 30,388,555	$ 29,052,122
Transfers to other governments		
Regional District of East Kootenay	345,915	372,915
School District	7,926,233	7,716,488
Regional Hospital District	714,027	751,883
BC Assessment Authority	216,425	202,443
	9,202,600	9,043,729
General municipal purposes	$ 21,185,955	$ 20,008,393

December 31, 2010

13. Expenses by Object

	2010	2009
Administration	$ 2,253,296	$ 2,313,586
Amortization expense	5,009,857	4,556,282
Contract and professional services	9,301,803	9,106,285
Contributions to organizations	375,101	398,422
Debt servicing and financing charges	2,239,320	2,141,311
Materials, supplies, repairs, maintenance	2,621,385	2,912,962
Wages and benefits	12,098,536	11,675,128
	$ 33,899,298	$ 33,103,976

14. Commitments and Contingencies

a) Purchase and Service Contracts

The Municipality has purchase and service contracts with estimated annual minimum payments of $14,060,000 (2009 - $7,980,000).

b) Contingency for Pension Plan Contributions

The City is required to match employee contributions to the Municipal Pension Plan when an employee decides to purchase enrolment arrears for service periods prior to January 1, 1988. The future pension cost for this is unknown and these amounts, if any, will be expensed as payroll costs in future years when paid.

c) Other Contingencies

There are potential lawsuits pending in which the City is involved. It is considered that the potential claims against the City resulting from such litigation and not covered by insurance would not materially affect the consolidated financial statements of the City. These amounts, if any, will be expensed in future years when the claims are settled.

December 31, 2010

15. Budget

The Budget adopted by Council on March 22, 2010 was not prepared on a basis consistent with that used to report actual results (Public Sector Accounting Standards). The budget was prepared on a modified accrual basis while Public Sector Accounting Standards require a full accrual basis. The budget figures anticipated use of surpluses accumulated in previous years to reduce current year expenditures in excess of current year revenues to $nil. In addition, the budget recognized a revenue item equal to the budgeted amortization expense. As a result the budget figures presented in the statements of operations and net debt represent the Budget adopted by Council on March 22, 2010 with adjustments as follows:

	2010	2009
Budgeted surplus for the year	$ -	$ -
Add:		
Capital expenditures	**28,066,254**	8,584,513
Debt repayment	**997,767**	1,010,615
Transfers to surplus	**278,104**	563,284
Budgeted net transfer to reserves	-	400,068
Less:		
Budgeted transfers from accumulated surplus	**(2,699,707)**	(2,904,227)
Non-funded amortization	**(4,000,000)**	-
Budgeted net transfer from reserves	**(1,807,475)**	-
	$ 20,834,943	$ 7,654,253

16. Budget Amendment

On June 30, 2010 the City adopted an amended Five Year Financial Plan (2010-2014).

The amendment increased capital expenditures by a total of $1,100,000 in the two utility funds:

	Water	Sewer	Total
Funding:			
Reserve	$ 306,160	$ 326,840	$ 633,000
Accumulated Surplus	145,540	321,460	467,000
	$ 451,700	$ 648,300	$ 1,100,000
Capital expenditures	$ 451,700	$ 648,300	$ 1,100,000

December 31, 2010

16. Budget Amendment (continued)

	5 Year Plan – original	Amendment	5 Year Plan - Amended
Transfers from reserve	$ 4,392,795	$ 633,000	$ 5,025,795
Transfers from Surplus	2,695,106	467,000	3,162,106
TOTAL	$ 7,087,901	$ 1,100,000	$ 8,187,901
Capital expenditures from revenue	$ 27,982,054	$ 1,100,000	$ 29,082,054

17. Comparative Figures

The comparative figures presented in the financial statements have been restated to conform to the current year's presentation.

18. Trust Funds

The Municipality holds funds in trust for specific uses comprised of the following amounts:

	2010	2009
Westlawn Perpetual Care Fund	$ 367,454	$ 246,457
General Cemetery Care Fund	-	5,338
Mausoleum Perpetual Care Fund	-	102,660
Arches Fund	357	8,058
	$ 367,811	$ 362,513

The assets and offsetting liabilities are not reflected in the Municipality's consolidated financial statements. During the year, the General Cemetery and Mausoleum Perpetual Care Funds were consolidated with the Westlawn Perpetual Care Fund.

19. Segment Disclosure

The City of Cranbrook has identified the General, Utility and Airport funds as distinguishable activities of the municipality, and the Cranbrook Public Library as a distinguishable organization for which it is appropriate to separately report financial information.

The nature and activities of these identified segments are as follows:

- The General fund provides administration, protection (fire and police), public works, engineering, and recreation services and are funded through property taxation, grants, and service/user fees.

- The Utility fund provides water, sewer and solid waste services and is self-supporting, primarily funded by user fees and parcel taxes.

- The Airport fund encompasses the activities of the Canadian Rockies International Airport, a commercial operation.

- The Cranbrook Public Library is a municipal public library established under Bylaw No. 3418 to provide library services to the municipality.

The financial activities of these segments are reported in the following Schedule - Segment Reporting of Revenue and Expenses.

The Corporation of the City of Cranbrook
Schedule - Segment Reporting of Revenue and Expenses

For the year ended December 31 **2010**

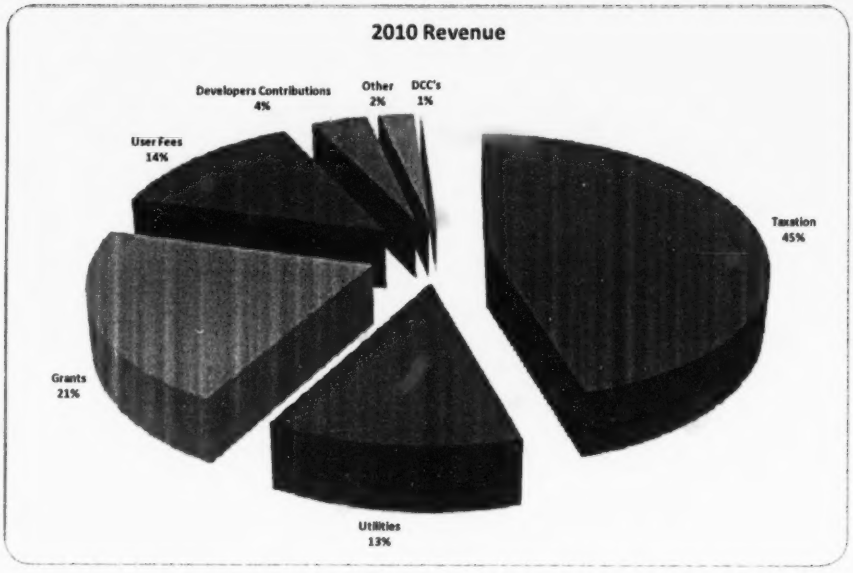
	General	Utility	Airport	Library	Elimination	Total
Revenue						
Taxation for municipal purposes	$ 19,256,210	$ 1,929,745	$	$	$	$ 21,185,955
Grants in lieu of taxes	237,396					237,396
Utility fees		5,884,295				5,884,295
Federal government grants	1,837,107	3,145,353	168,025	840		5,151,325
Provincial government grants	1,189,268	3,189,603		99,811		4,478,682
Regional and other local government grants	187,381			601,934	(473,015)	316,300
Sale of services and fees	5,569,658	177,649	2,140,819		(1,479,754)	6,408,372
Service, penalties, and interest charges	418,687	36,631				455,318
Contributions from developers, and others	216,767	625,253				842,020
Contributed Assets	667,500	267,900	10,739			946,139
Development cost charges	217,310	305,922				523,232
Interest earned on investments	216,278	65,795	18,087		(2,739)	297,421
Other revenue	167,016	96,610	20,421	49,217		333,264
Donations				39,390		39,390
	30,180,578	15,724,756	2,358,091	791,192	(1,955,508)	47,099,109
Expenses						
General government services	5,523,545				(506,459)	5,017,086
Protective services	7,407,302				(27,864)	7,379,438
Engineering services	2,490,430					2,490,430
Public work services	4,763,166				(462,247)	4,300,919
Recreation complex	3,850,393				(2,215)	3,848,178
Recreation and cultural services	1,414,774			801,008	(6,322)	2,209,460
Water services		3,214,601			(423,156)	2,791,445
Sewer services		2,015,635			(312,184)	1,703,451
Solid waste services		2,223,944			(165,061)	2,058,883
Airport operations			2,150,008		(50,000)	2,100,008
	25,449,610	7,454,180	2,150,008	801,008	(1,955,508)	33,899,298
Annual Surplus	$ 4,730,968	$ 8,270,576	$ 208,083	$ (9,816)	$ -	$ 13,199,811

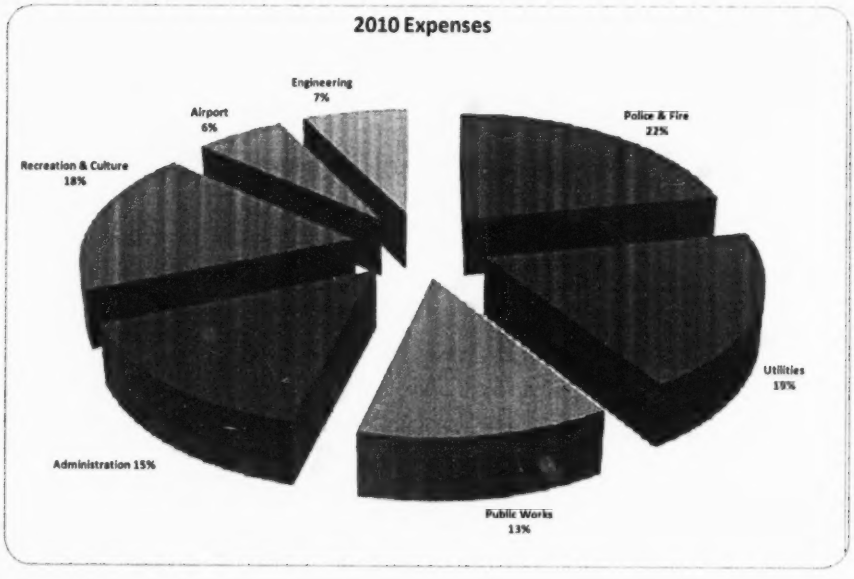
The Corporation of the City of Cranbrook
Schedule - Segment Reporting of Revenue and Expenses

For the year ended December 31 2009

	General	Utility	Airport	Library	Elimination	Total
Revenue						
Taxation for municipal purposes	$ 18,259,916	$ 1,748,477	$ -	$ -	$ -	$ 20,008,393
Grants in lieu of taxes	254,069	-	-	-	-	254,069
Utility fees	-	5,450,889	-	-	-	5,450,889
Federal government grants	1,302,611	-	54,732	852	-	1,358,195
Provincial government grants	1,487,987	35,331	39,583	123,616	-	1,686,517
Regional and other local government grants	313,193	-	-	585,481	(459,580)	439,094
Sale of services and fees	6,033,819	141,539	2,030,907	-	(1,569,193)	6,637,072
Service, penalties and interest charges	369,912	34,724	-	-	-	404,636
Contributions from developers, and others	2,284,097	244,404	-	-	-	2,528,501
Contributed Assets	100,000	-	-	-	-	100,000
Development cost charges	703,156	263,205	-	-	-	966,361
Interest earned on investments	173,951	52,883	13,877	-	-	240,711
Other revenue	161,890	93,345	12,725	57,007	-	324,967
Donations	-	-	-	58,682	-	58,682
	31,444,601	8,064,797	2,151,824	825,638	(2,028,773)	40,458,087
Expenses						
General government services	5,281,471	-	-	-	(487,613)	4,793,858
Protective services	6,509,395	-	-	-	(23,209)	6,486,186
Engineering services	1,164,125	-	-	-	-	1,164,125
Public work services	4,471,559	-	-	-	(540,681)	3,930,878
Recreation complex	3,750,612	-	-	-	-	3,750,612
Recreation and cultural services	1,084,857	-	-	681,091	(10,211)	1,755,737
Water services	-	2,411,519	-	-	(443,480)	1,968,039
Sewer services	-	1,595,743	-	-	(317,896)	1,277,847
Solid waste services	-	2,135,418	-	-	(175,683)	1,959,735
Airport operations	-	-	1,490,678	-	(30,000)	1,460,678
Amortization	2,625,180	1,399,864	408,870	122,367	-	4,556,281
	24,887,199	7,542,544	1,899,548	803,458	(2,028,773)	33,103,976
Annual Surplus	$ 6,557,402	$ 522,253	$ 252,276	$ 22,180	$ -	$ 7,354,111

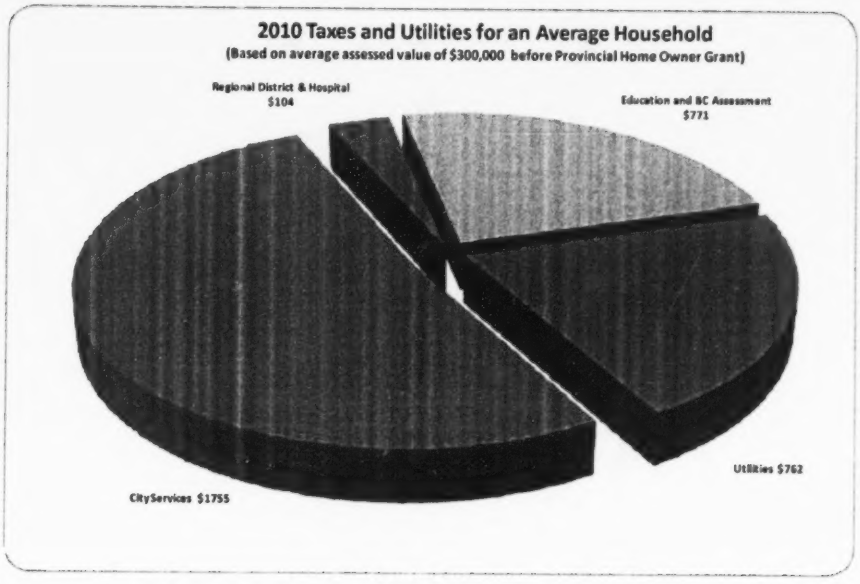
Statistical Review

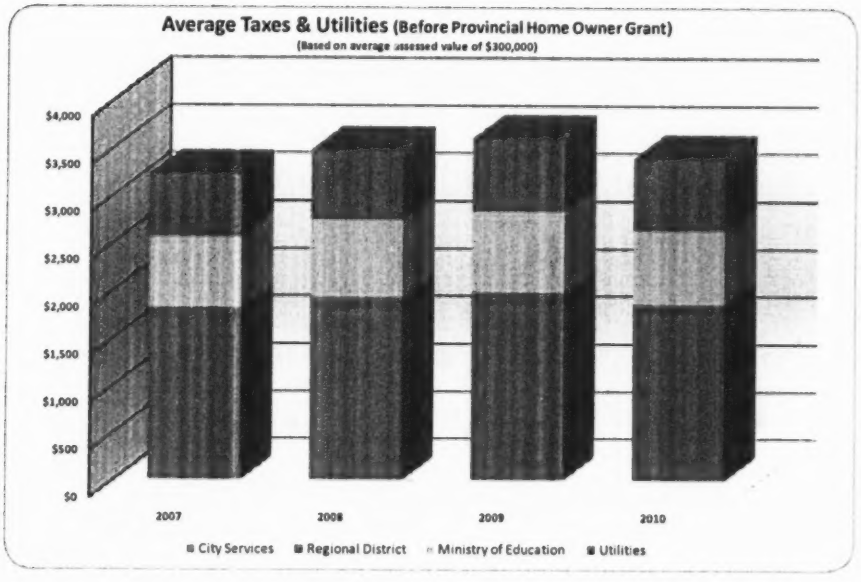




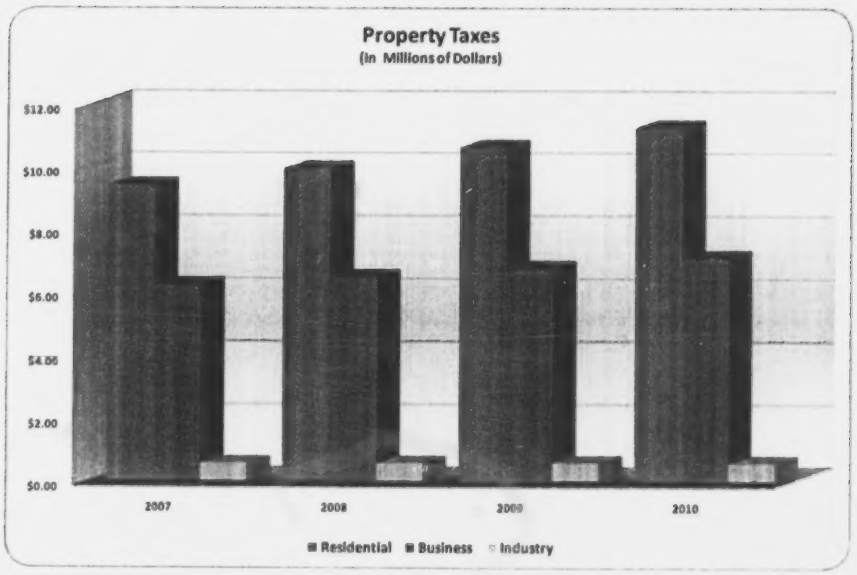
City of Cranbrook Population	19,161
City of Cranbrook Voters List	14,350

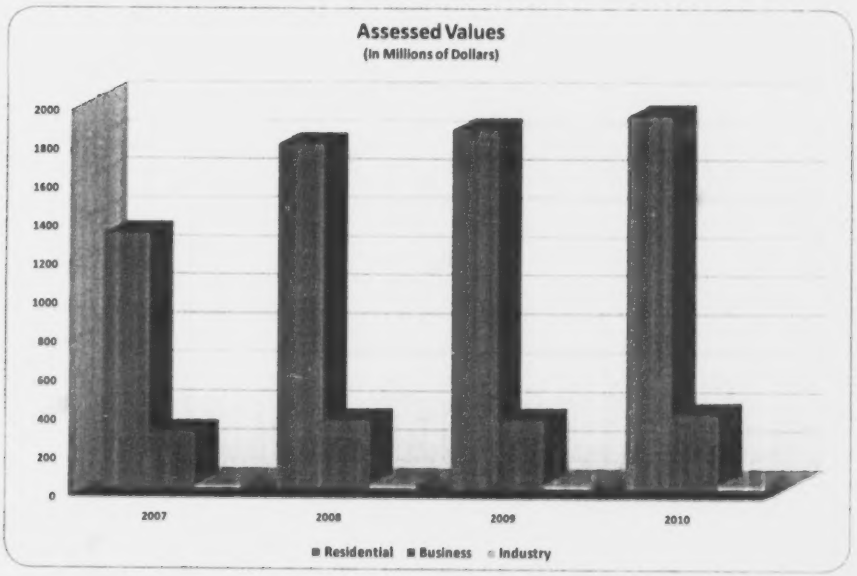
Statistical Review


2010 Taxes and Utilities for an Average Household
(Based on average assessed value of $300,000 before Provincial Home Owner Grant)
Regional District & Hospital
$104
Education and BC Assessment
$771
Utilities $762
CityServices $1755



City of Cranbrook Elevation	921 m
City of Cranbrook Area	3185 ha


Property Taxes
(in Millions of Dollars)
$12.00
$10.00
$8.00
$6.00
$4.00
$2.00
$0.00
2007
2008
2009
2010
Residential
Business
Industry


Assessed Values
(in Millions of Dollars)
2000
1800
1600
1400
1200
1000
800
600
400
200
0
2007
2008
2009
2010
Residential
Business
Industry

STATEMENT OF 2010 PROPERTY TAX EXEMPTIONS

In accordance with section 98(2)(b) of the *Community Charter*

Following adoption of City of Cranbrook Annual Taxation Exemption Bylaw No. 3664, 2009, the following properties were provided a permissive property tax exemption by City Council for the year 2010

Roll Number	Address	Property Tax Exemption Recipient	$ Value of Municipal Property Taxes Exempted
2120.000	300 - 6th Avenue South	BC Corp of 7th Day Adventist Church	1,068
1118.000	39 - 13th Avenue South	Canadian Mental Health Association	5,441
1121.000	45 - 13th Avenue South	Canadian Mental Health Association	1,005
3640.000	1701 - 5th Street South	Catholic Independent Schools of Nelson Diocese	5,275
1047.000	32 - 13th Avenue South	Community Connections Society of Southeast BC	2,633
1520.000	16 - 12th Avenue North	Community Connections Society of Southeast BC	5,807
1522.000	20 - 12th Avenue North	Community Connections Society of Southeast BC	5,203
1524.000	22 - 12th Avenue North	Community Connections Society of Southeast BC	1,048
4748.000	46 - 17th Avenue South	Community Connections Society of Southeast BC	4,862
8850.000	Kootenay Street North	Cranbrook Alliance Church	2,244
9510.000	1200 Kootenay Street North	Cranbrook Alliance Church	1,628
10101.000	1 Van Horne Street North	Cranbrook Archives Museum & Landmark Foundation	2,905
18008.000	57 Van Horne Street South	Cranbrook Archives Museum & Landmark Foundation	8,791
18008.015	75 Van Horne Street South	Cranbrook Archives Museum & Landmark Foundation	29,266
18010.000	1 Van Horne Street North	Cranbrook Archives Museum & Landmark Foundation	1,776
18010.500	CP R/W Lease	Cranbrook Archives Museum & Landmark Foundation	842
4673.500	19 - 15th Avenue South	Cranbrook Society for Community Living	29,578
4675.000	1500 - 1st Street South (67%)	Cranbrook Society for Community Living	1,575
8829.010	2304 - 4th Street North (75%)	Cranbrook Society for Community Living	1,484
1822.000	328 - 14th Avenue South	First Baptist Church of Cranbrook	1,551
1972.000	300 - 10th Avenue South	Foursquare Gospel Church of Canada	954
10189.000	629 - 6th Street NW	Gathering of Praise Fellowship	1,375
5829.000	533 Slater Road NW	Governing Council Salvation Army in Canada	645
259.000	219 - 15th Avenue South	J. Fred Scott Villa	396
1595.001	20 - 14th Avenue North	Key City Theatre	30,274
782.000	133 - 7th Avenue South	Kootenay Christian Fellowship	487
782.000	133 - 7th Avenue South	Kootenay Christian Fellowship Men's Shelter	161
4558.020	2200 - 3rd Street South	Mount Baker Congregation of Jehovah's Witnesses	1,122
2842.000	922 - 11th Street South	Mount Zion Lutheran Church	1,848
9903.000	2300 - 2nd Street North	Mountain View Village	13,019
841.000	821 - 1st Street South (67%)	New Apostolic Church Canada	1,739
2967.000	501 - 11th Avenue South	Pentecostal Assemblies of Canada	961
9890.000	2210 - 2nd Street North	President of Lethbridge Stake, LDS Church	1,507
1259.000	43 - 10th Avenue South	Roman Catholic Bishop of Nelson	332
13016.001	1100 - 14th Avenue South	Roman Catholic Bishop of Nelson	1,804
539.000	201 - 7th Avenue South	Ruthenian Greek Church	283
889.000	125 - 10th Avenue South	Summit Community Services Society	9,161
3479.000	1100 - 11th Street South	Summit Community Services Society	1,618
1040.000	38 - 13th Avenue South	Synod of the Diocese of Kootenay	1,298
4800.030	2324 - 2nd Street South	The Dwelling Place Church Ministries	2,159
4525.000	2100 - 3rd Street South	Trustees of the Knox Church	1,144
8809.000	2001 - 21st Avenue North	Trustees of the Cranbrook Fellowship Baptist Church	1,496
1102.000	2 - 12th Avenue South	Trustees United Church	455

MOUNTAINS OF OPPORTUNITY

CRANBROOK

The City of Cranbrook
40 - 10 Avenue South
Cranbrook, BC V1C 2M8

Phone: 250.426.4211
Fax: 250.426.7264

WWW.CRANBROOK.CA